Health Systems Global is driven by a diverse, global membership of researchers, decision-makers and implementers who are dedicated to promoting health policy and systems research (HPSR) and knowledge generation.

**Vision**

Globally connected HPSR communities contribute to the attainment of better health, equity and well-being.

**Mission**

Convene researchers, policy-makers and implementers from around the world to develop the field of HPSR and unleash their collective capacity to create, share and apply knowledge to strengthen health systems.
2019 saw further growth in the range of HSG global and regional engagement activities thanks to aresponsive Secretariat, catalysing Board members and the commitment of many HSG members and partners.

Message from the HSG Board Chair

The penultimate year of HSG’s current five-year strategy, despite 2019 not being a Global Symposium, was a busy 12 months for the society. A huge thanks to HSG members for their energy and enthusiasm in engaging with the Board and Secretariat and for leading and supporting many exciting and worthwhile activities and initiatives. As a membership society, HSG is as vibrant and valuable as you make it.

There have been several HSG highlights during 2019.

In collaboration with the Alliance for Health Policy and Systems Research and Health Policy and Planning, HSG launched a call for mentoring early-career women health policy and systems researchers based in low and middle-income countries (LMICs). The call triggered much interest, attracting 252 applications. Our members and TWG leads were vital in working with the Secretariat to screen applications and enlist volunteer mentors to support the 22 successful women as they prepare and finalize their research papers. The Health Policy and Planning journal supplement featuring the first-time women authors will be launched during HSR2020.

2019 saw further growth in the range of HSG global and regional engagement activities thanks to a responsive Secretariat, catalysing Board members and the commitment of many HSG members and partners. HSG Regional Networks and associated online discussion groups were formalized in Latin America and the Caribbean (LAC), Sub-Saharan Africa and the Asia and Pacific regions.

HSG co-hosted an official side event at UNGA 74 with the Alliance and Government of Georgia to advocate for the value and importance of HPSR in the context of achieving UHC. Across LAC, Daniel Maceira, with HSG members and partners, convened ten HSG events. A call for ten regional events in Africa for 2020 was also successfully launched by Aku Kwamie and colleagues. In the Asia and Pacific region, four side meetings were convened by Kaaren Mathias and Kathy Reyes in New Delhi, Dhaka, and the Philippines partnering with national collaborators and TWG leads.

HSG’s Thematic Working Groups (TWGs) continued to be active and vibrant collectives of society members around the world. During 2019, our 10 TWGs published eleven blog posts; hosted three webinars – two of which were joint TWG webinars – involving almost 400 participants; started a virtual journal club on LGTBQI and health systems; and launched two Health Policy and Planning journal supplements. In addition, TWGs ran virtual business meetings and organized a series of consultation meetings in Africa and Asia on the role the private sector in UHC, as well as the Second International Community Health Worker Symposium in Dhaka, Bangladesh.

2019 has been busy, but 12 months on from this annual report, I expect that a new HSG Chair, working with many new Board members, will report on an even more important and eventful 2020, which will include the Sixth Global Symposium (HSR2020) recalibrated to the realities of a COVID-19 world and supported by our membership as an opportunity for further engagement and community building with our TWG and regional leads to reimagine future health systems. In terms of strengthening HSG, a process for renewing TWGs will be facilitated, and a new strategic plan development process initiated to take the society through to 2025. It will be a new era for HSG anchored by a new Secretariat that builds on the robust foundations built by George Gotsadze and his team at the Curatio International Foundation and the Institute of Development Studies.

Thank you once again for working with HSG to advance its vision of supporting health systems to attain better health, equity and wellbeing by strengthening health policy and systems research, policy and practice communities.

Asha George Chair Health Systems Global 2018-2020
Professor, University of the Western Cape, South Africa
In 2019 HSG’s regional networks continued to expand and build upon their work in 2018.

In 2019, HSG will collaborate with partners to host a number of regional and national meetings and conference sessions, including events in Beirut, Delhi, Dhaka, Manila, Ottawa, Costa Rica, and Trinidad & Tobago, to engage members and mobilise participation ahead of the Sixth Global Symposium on Health Systems Research in Dubai.

Membership & regional expansion

Thanks to the energy and commitment of HSG members and partners, 2019 saw further growth in the range of HSG global initiatives, regional engagement and thematic working group led activities.

Connecting a global community

We host virtual networks and channels to ensure our global community of researchers, policy makers, practitioners, civil society, NGOs and donors stay well connected.

<table>
<thead>
<tr>
<th>Metric</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Visitors to the HSG website in 2019</td>
<td>63,517</td>
</tr>
<tr>
<td>Increase in website visitors in 2019</td>
<td>5,840</td>
</tr>
<tr>
<td>New countries of origin</td>
<td>205</td>
</tr>
<tr>
<td>New countries of origin from 2018</td>
<td>+9</td>
</tr>
<tr>
<td>Twitter followers in 2019</td>
<td>16,971</td>
</tr>
<tr>
<td>New Twitter followers from 2018</td>
<td>3,599</td>
</tr>
<tr>
<td>Facebook followers in 2019</td>
<td>13,580</td>
</tr>
<tr>
<td>New Facebook followers from 2018</td>
<td>2,080</td>
</tr>
</tbody>
</table>
Strengthening the capacity of health policy and systems researchers and practitioners is an important focal area for HSG. During 2019, HSG took important steps to renew and extend its work to support the development of health policy and systems research and practice capacities.

First, during August and September 2019, HSG surveyed its members on their capacity needs. The survey gained a lot of traction and secured over 900 responses. Our next steps are to share the survey findings with a range of HSG groups, including members. Whilst the full results from the survey will be published and shared in 2020, overall the findings suggest that HSG will need to consider capacity strengthening activities that leverage the particular strengths of the society as a network of people working in diverse settings around the world, recognizing the different needs of different groups of members. The HSR2020 Program Working Group is pro-actively using the findings to inform the development and delivery of skills-building sessions during and beyond the symposium.

Building on strong and established relationships with the Alliance for Health Policy and Systems Research and the journal Health Policy and Planning, HSG and partners launched a program to support and provide guidance to early-career women based in low- and middle-income countries and who work on HPSR issues to publish their research for the first time in the global peer-reviewed journal. Thanks to the engagement of HSG members – particularly the TWGs – the program was able to secure 22 mentors and mentees after receiving 252 applications and shortlisting 171 women whose abstracts and motivation letters were analyzed to select the final group. The women’s research articles will be published in 2020.

The calls for contributions to the Sixth Global Symposium on Health Systems Research (HSR2020) during 2019, once again attracted an excellent response from within and beyond HSG’s international membership. In total, the HSR2020 Program Working Group (PWG) received 2,721 individual abstracts from across the world.
During 2019, HSG continued its work to promote and profile the issues and interests of society members, including highlighting the value and importance of HPSR in the pursuit of UHC, demanding more actions to tackle the structural barriers facing women in the field.

The crucial role of HPSR in the pursuit of UHC

During 2019, HSG co-hosted an official side event at the 74th United Nations General Assembly with the Alliance for Health Policy and Systems Research and the UN Mission of the Government of Georgia to advocate for the value and importance of HPSR in the context of achieving UHC. Participants from national governments, UN agencies, international NGOs, and research institutions were in attendance to hear and discuss how to strengthen and support the role of HPSR in informing health policy and systems decision-making.

The event, facilitated by Sara Bennett of the HSG Board, featured presentations from Mariam Jashi, Chair of the Education, Science and Culture Committee, Parliament of Georgia; Lola Adedokun, Program Director, Doris Duke Charitable Foundation; Stefan Swartling Peterson, Associate Director, Health Section, Programme Division, UNICEF; and Rajani R. Ved, Executive Director, National Health Systems Resource Centre, India.

There was strong social media engagement with the campaign’s messages and #HealthyEvidence hashtag reaching over 36,000 Twitter users in the lead-up to the side event alone. In addition, with the support of the HSG Regional Expansion Working Group, members contributed a series of engaging blogs that considered the interpretations and implications of HSG campaign messages and themes for national and regional contexts. A number of these were further shared through the support of HSG partners’ networks, including UHC2030.

Getting the Balance Right

Following HSG’s engagement with UNGA74, the HSG Advocacy Working Group surveyed HSG members to seek their views on the framing, messaging, key audiences and advocacy opportunities for the society’s campaign to address gender power relations in and beyond health systems research.
Effectively communicating with members is a priority for the HSG Board and Secretariat, reiterated by the mid-term review (accessible to HSG members). In 2019, HSG Board deliberations were made accessible to all HSG members through the membership portal, periodic updates from the Secretariat and the Board initiated and monthly newsletters continued.

Over the course of 2019, HSG has sought to strengthen its communication with members, establish working groups and committees to enhance Board participation and leadership, and commence its transition to a new secretariat.

A stable financial foundation

HSG continues to build and solidify its financial position to ensure a secure and sustainable platform for the effective pursuit of its goals.

| STRATEGIC OBJECTIVE 04 | Ensure HSG is strong and sustainable |

Governance

Effectively communicating with members is a priority for the HSG Board and Secretariat, reiterated by the mid-term review (accessible to HSG members). In 2019, HSG Board deliberations were made accessible to all HSG members through the membership portal, periodic updates from the Secretariat and the Board initiated and monthly newsletters continued.

Over the course of 2019, HSG has sought to strengthen its communication with members, establish working groups and committees to enhance Board participation and leadership, and commence its transition to a new secretariat.

A stable financial foundation

HSG continues to build and solidify its financial position to ensure a secure and sustainable platform for the effective pursuit of its goals.

![治理](https://example.com/image1.png)

**2019年，HSG董事会的决定**

- 有效沟通成员是HSG董事会和秘书处的优先事项，中期回顾报告中强调了这一点（可访问HSG成员）。2019年，HSG董事会的决定通过会员门户、秘书处和董事会的定期更新以及每月的新闻简报进行了传达。

- 在2019年，HSG在以下几个方面取得了进展：
  - 强化与成员的沟通
  - 建立工作组和委员会以增强董事会的参与和领导
  - 启动了向新秘书处的过渡

- 过程中，HSG继续建立和巩固其财务基础，确保一个安全和可持续的平台，以有效实现其目标。

**财务稳定的基础**

HSG在2019年继续建立和巩固其财务基础，以确保一个安全和可持续的平台，以有效实现其目标。